Appendix 1

## Details of Additional Investment Required

| Service Area              | Title of post                            | Job function  | Reasons for immediate investment   | Number of<br>post(s) | Grade | Cost 1 post<br>p.a. (with on-<br>costs) | Total cost p.a. |
|---------------------------|--|---|--|----------------------|-------|---|-----------------|
| Lead Professional<br>Team | Lead Professional -<br>Specialist Triage | Case Officers   | Unprecedented increase in approaches via<br>all channels. Requirements of<br>Homelessness Reduction Act resulting in<br>extensive written casework and on-going<br>engagement with clients.  | 6                    | 1     | £56,986                                 | £341,916        |
| HOST                      | Host Officers                            | Provide front-line homelessness service to<br>complex single applicants with high needs   | Exponential increase in footfall of<br>homelessness approach and complexities<br>of the support needs of clients requiring<br>intensive case work and multi disciplinary<br>interfacing to resolving homelessness.   | 5                    | Н     | £51,911                                 | £259,555        |
| HOST/LP                   | Housing Floating Support<br>for Singles  | Offer support and guidance to vulnerable and complex need applicants  | Front line casework support, risks of<br>serious incidents and to manage ASB and<br>prevent eviction from T/A and street<br>homeless   | 2                    | н     | £51,911                                 | £103,822        |
| HOST                      | Team Principal                           | To manage a team of HOST officers to<br>deliver front line service and tackle<br>backlog  | Increase number of case. workers requiring TP to line manage them.   | 1                    | J     | £62,620                                 | £62,620         |
| Complex Advice<br>Team    | Complex Assessment<br>Officer            | The Complex Advice Team works on<br>cases that are complex in nature and is a<br>specialist team, such as completing<br>intentionality decisions and cases where<br>thorough technical knowledge is required. | It has seen a growth and also is focusing<br>on large numbers of back log cases that<br>has formed across the service. Cases<br>have gone past statutory time frames for<br>processing, the Ombudsman has also<br>requested an update on back log cases. It<br>is essential that this additional resource is<br>made available to tackle the backlog of<br>homelessness cases. | 2                    | 1     | £56,986                                 | £113,972        |
| Homelessness              | Visiting officers                        | Casework and home visits for verification of homelessness.  | To tackle increased homeless<br>presentations. To confirm the veracity of<br>homeless applications. Increase homeless<br>prevention work which will include<br>mediation.  | 1                    | Н     | £51,911                                 | £51,911         |

| Housing<br>Management &<br>Procurement         |                                      | Admin support staff for front-line teams –<br>Clearing mailboxes and all forms of<br>backlog work for customer service<br>delivery. Screening daily customer calls<br>and emails for more bespoke advice on<br>customer service and expectation<br>management across the service provision<br>for the 6 teams. Including, collating<br>information for data returns, FOI's and<br>being a single point of call to deal with<br>complaints etc | To respond to growth and demand, clear<br>backlog and be single point of contact to<br>deal with complaints.   | 1 | F | £44,954  | £44,954  |
|--|--------------------------------------|---|--|---|---|----------|----------|
| Housing<br>Management &<br>Procurement         | Bookings officer                     | Front-line emergency officers.<br>Clearing backlogs, undertaking suitability<br>matching for applicants between TA  | Frontline support people in hotels   | 2 | H | £51,911  | £103,822 |
| Housing<br>Management &<br>Procurement         | Housing Officer                      | Front-line officers for TA residents in B&B.<br>Providing robust support to residents who<br>need assistance from an officer for a<br>range of enquiries relating to housing<br>issues, repairs, Move-on, case<br>management and contributing to<br>increasing customer service level.  | To respond to growth and demand and clear backlogs.  | 2 | н | £51,911  | £103,822 |
| Housing Advice<br>Team                         | Housing Advice Officers              | <ol> <li>Only deal with back log of HAT cases,<br/>where some officers have over 100 cases,<br/>one close to 200</li> <li>Focus will be clearing this, will not be<br/>expected to cover duty</li> </ol>  | <ol> <li>Increased demand and work load</li> <li>Build up of back log cases</li> <li>Increased complaints and Ombudsman<br/>escalations of HAT cases.</li> </ol>                                 | 3 | 1 | £56,986  | £170,958 |
| Housing<br>Management &<br>Procurement         | Enforcement Officer                  | To deal with tenancy issues in TA<br>accommodation, including complex ASB,<br>sub-letting and fraud.  | To extend this role to ensure people can<br>sustain their tenancies and mediate<br>between tenants and their landlords. This<br>relieves pressure on housing officers and<br>frontline services. | 1 | I | £56,986  | £56,986  |
| Housing<br>Management &<br>Procurement         | Accommodation<br>Procurement officer | To support the increase required in PRS<br>and TA accommodation to reduce the<br>number of households in unsuitable<br>accommodation.   | 1 x growth, to increase supply of T/A<br>critical to reducing B7B costs  | 1 | I | £56,986  | £56,986  |
| Homelessness<br>and Temporary<br>Accommodation | Head of Homelessness                 | Manage front-line and service<br>improvements   | Bring together homelessness and<br>temporary accommodation to provide<br>operational   | 1 | Р | £114,746 | £114,746 |

|                                |                          |  | Total Number of posts  | 34 |   | Total annual<br>cost | 1,928,442 |
|--------------------------------|--------------------------|--|--|----|---|----------------------|-----------|
| Customer Service               | Customer Service Advisor | Provide front-line service in resident hubs for the extended hours.  | To enable extended opening hours at<br>Whitechapel Residents' Hub  | 4  | G | £50,268              | £201,072  |
|                                | Senior Legal Officer     | To assume responsibility and ensure<br>detailed and adequate responses for:<br>Judicial Reviews, complaint escalation<br>(Stage 1&2's) Complex ME's, JRS and<br>PAP's, LGO's.<br>To oversee and lead on data return and<br>reconciliation. | To tackle significant increase in judicial<br>reviews and complaints and local<br>government ombudsman's complaints. | 1  | К | £67,931              | £67,931   |
| and Temporary<br>Accommodation |                          | To join management team and be voice<br>for staff, sitting on transformation board<br>and providing operational input into<br>service improvement.   | Ensure staff voice is heard and service<br>improvements can be made at pace and<br>bringing staff along on this.     | 1  | L | £73,369              | £73,369   |